

**Q1
2018**

Fjord1 



Quarterly presentation
23 May 2018

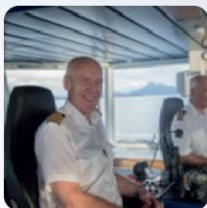
CEO Dagfinn Neteland
CFO Anne-Mari Sundal Bøe

**THE LEADING
FERRYCOMPANY
IN NORWAY**

AGENDA



2018



1 About Fjord1 ASA



Q1

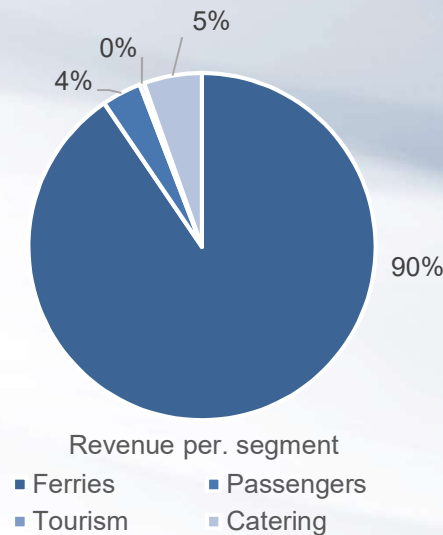
2 Q1 2018

3 Appendix



OM FJORD1 ASA

- Fjord1 is the leading company in the ferry industry.
- Involved in passenger-boat services, catering and fjord-based tourism.
- The company aims to be the most environmentally friendly and reliable transport operator.
- The “green shift” is set to dominate the ferry business in the near future, and Fjord1 aims to play a leading role in this development.
- 21 million passengers.



Fjord1



KEY FIGURS 2017



Employees:

1 204

Number of vessels:

67

Number of people
transported by boat
and ferry:

21.1 mill.

Number of vehicles
transported by ferry:

10.4 mill.

Revenue:

2.8 bill.

Total
Assets:

5.3 bill.

Equity:

2.0 bill.

Profit
before tax:

714 mill.

EBITDA:

985 mill.

Investments:

611 mill.

VALUES



CHEERFUL



OPEN AND
HONEST



RELIABLE AND
KEEPING ALL
PROMISES



PROFITABLE



WORKING
TOGETHER AND
TEAM SPIRIT



PROUD



FOCUS 2018



HIGHLY SKILLED
AND MOTIVATED
EMPLOYEES



SAFETY AND
OPERATING STABILITY



ENVIRONMENT AND
ENERGY



POSITIVE
CUSTOMER
EXPERIENCES



FERRIES



- The company is the leading player within Norwegian ferry operations, with 50 % of the market.
- Operates 7 out of the 10 crossings with the highest volume of traffic in Norway.
- Awarded environmentally friendly contracts with start up of electrical connections from 2018-2020
- Renewing of the ferry fleet.



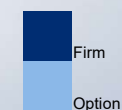
SEGMENTPROFIT FERRIES 2017

REVENUE	EBITDA	EBIT
2.5 BILLION	923 MILLION	681 MILLION



CONTRACT COVERAGE OF MAY 14, 2018

Tender	Start-up	End	Option	Type of contract	Regulation	Vessels	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
FERRIES																			
Nordmørspakken (new)	01.01.2020	31.12.2030		Gross	Ferry index	6													
Sulapakken	01.01.2019/ 2020	31.12.2030		Gross	Ferry index	5													
Hordaland Rutepakke 1	01.01.2018/ 2020	31.12.2029		Gross	Ferry index	8													
Hordaland Rutepakke 2	01.01.2020	31.12.2028	2029	Gross	Ferry index	6													
Brekstad – Valset	01.01.2019	31.12.2028	2029	Gross	Ferry index	2													
Boknafjorden	01.01.2019	31.12.2024	2025-2029	Gross	Ferry index	5													
Anda – Lote	01.01.2018	31.12.2027	2028	Gross	Ferry index	2													
Fylkesvegsamband Sogn & Fjordane	01.01.2016	31.12.2025	2026-2027	Net	Ferry index	5													
Svelvik – Verket	01.01.2013	31.12.2020	2021	Sub-supplier net	Ferry index	1													
Romsdalspakken	01.01.2010	31.12.2019	2020	Net	CPI	5													
Nordøyane	01.01.2014	31.12.2018	2019-2021 - firm	Gross	Ferry index	2													
Sølsnes – Åfarnes	01.01.2014	31.12.2018	2019-2021 firm	Gross	Ferry index	1													
Indre Sunnmøre	01.01.2012	31.12.2019	2020	Net	Ferry index	3													
Nordmørspakken (old)	01.01.2012	31.12.2019	2020	Net	Ferry index	7													
Midtre Sunnmøre	01.01.2011	31.12.2018	2019 firm	Net	CPI	4													
Indre Sogn	01.01.2006	31.12.2018	2019 firm	Gross	Ferry index	4													
Bjørnefjorden/Boknafjorden	01.01.2017	31.12.2018		Gross	Ferry index	6													
Flakk – Rørvik	01.01.2011	31.12.2018		Net	CPI	3													
Refsnes – Flesnes	01.01.2010	31.12.2018		Sub supplier net	CPI	1													
Fylkesveg M&R	01.01.2011	31.12.2019		Net	CPI	2													
PASSENGER-BOATS																			
Lokalbåtruter Flora, Vågøy og Bremanger S&F	01.05.2012	30.04.2020	2021-2022	Gross	Salary/fuel and CPI	3													
Lokalbåtruter Lærdal, Vik og Høyanger S&F	01.05.2012	30.04.2020	2021-2022	Gross	Salary/fuel and CPI	3													
Lokalbåtruter Gulen, Solund og Askvoll S&F	01.05.2012	30.04.2020	2021-2022	Gross	Salary/fuel and CPI	3													



FLEET OVERVIEW MAY 23, 2018

Ferries	Build year	PCE	Ferries	Build year	PCE	Passenger boats	Build year	Passengers
Møkstrafjord	2018	130	Lærdal	1997	77	Tansøy	2007	96
Gloppefjord	2017	120	Svanøy	1992	89	Fjordglytt	2000	81
Eidsfjord	2017	120	Tresfjord	1991	124	Sylvarnes	2000	70
Hornelen	2016	60	Gulen	1989	83	Skagastøl	1970	384
Losna	2016	60	Rauma	1988	73			
Edøyfjord	2012	50	Romsdal	1988	87	Newbuildings	Delivery date	PCE
Boknafjord	2011	242	Selje	1987	58			
Hjørundfjord	2011	122	Dalsfjord	1986	28	TBN 1	Q2 2018	45
Storfjord	2011	122	Sulaufjord	1986	106	TBN 2	Q4 2018	50
Fannefjord	2010	128	Sognefjord	1984	64	TBN 3	Q4 2018	50
Korsfjord	2010	128	Sogn	1982	110	TBN 4	Q2 2018	120
Lifjord	2010	110	Solskjel	1981	35	TBN 5	Q4 2018	120
Norangsford	2010	120	Bjørnsund	1979	61	TBN 6	Q4 2018	120
Romsdalsfjord	2010	128	Geiranger	1979	36	TBN 7	Q4 2018	120
Davik	2009	45	Stordal	1979	51	TBN 8	Q1 2019	120
Vågsøy	2009	42	Stryn	1979	81	TBN 9	Q3 2019	120
Moldefjord	2009	128	Aukra	1978	36	TBN 10	Q3 2019	120
Årdal	2008	108	Eid	1978	35	TBN 11	Q3 2019	130
Fanaufjord	2007	212	Nordmøre	1978	52	TBN 12	Q3 2019	83
Mastrafjord	2007	212	Sunnfjord	1978	46	TBN 13	Q3 2019	83
Raunefjord	2007	212	Aurland	1977	35	TBN 14	Q4 2019	83
Stavangerfjord	2007	212	Solnør	1977	36			
Harøy	2006	35	Kvernes	1976	35	TBN 15	4Q 2019	80
Lote	2006	120	Sykkylvsfjord	1975	36	TBN 16	4Q 2019	80
Bergensfjord	2006	212	Veøy	1974	50	TBN 17	3Q 2019	50
Dryna	2005	35	Fanaraaken	1973	29	TBN 18	4Q 2019	50
Julsund	2004	99	Tingvoll	1972	35	TBN 19	4Q 2019	50
Eira	2002	100	Bolsøy	1971	38	TBN 20	4Q 2019	50
Volda	2002	100	Goma	1968	29	TBN 21	4Q 2019	50
Nordfjord	2001	54	Nårasund	1968	11	TBN 22	4Q 2019	120
Glutra	2000	120	Ørsta	1964	25			
Ivar Aasen	1997	76	Driva	1963	29			

PASSENGER-BOATS



- Fjord1 operates local passenger-boat routes in Sogn and Fjordane.
- The company owns 4 passenger-boats and rent 10 passenger-boats
- Fjord1 is also involved in passenger-boat operations between Kristiansund and Trondheim in collaboration with Fosen Namsos Sjø AS via the company Partsrederiet Kystekspresen ANS, in which the company has a 49 % shareholding.



SEGMENTPROFIT PASSENGER-BOATS 2017

REVENUE	EBITDA	EBIT
95 MILLION	2 MILLION	-3 MILLION



CATERINGSEGMENT



- Catering is an important area for Fjord1.
- The concept “Ferdamat” offers high-quality, freshly made food using good, local produce.
- Full service kiosks, vending machine and self-serving solutions.
- Continuously developing the catering concept to meet customer demands.



SEGMENTPROFIT CATERING 2017

REVENUE	EBITDA	EBIT
189 MILLION	36 MILLION	33 MILLION

TOURISM

- Fjord1 is involved in tourism through The Fjords, and holds 50% of the shares.
- Connections in Nærøyfjorden, Lysefjorden and Geirangerfjorden.
- Delivering of a fully electrical passenger-boat «Future of the Fjords» in April 2018.



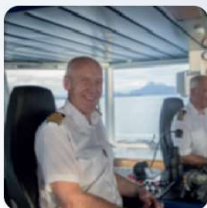
SEGMENTPROFIT TOURIST 2017

REVENUE	EBITDA	EBIT
20 MILLION	18 MILLION	18 MILLION

AGENDA



2018



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3 Apendix

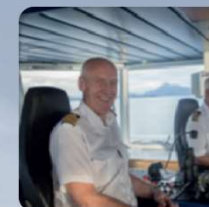


Q1 2018

- Start up of Lote- Anda with fully electrical operation and 2 new connection in Hordalandspakke1.
- Good **operating stability**, and continuing good **HSE** development.
- Awarded contract for “Nordmørspakken” 01.01.2020 - 31.12.2030
- Entered into contract for building 7 new vessels. 5 at Havyard shipyard and 2 at Cemre shipyard.
- Signed term sheet with DNB and Nordea with bank facility MNOK 4 458.

Fjord1

2018



**1.
kvartal**



KEY FIGURES Q1 2018



Employees:

1 218

Number
of vessels:

68

Number of people
transported by boat
and ferry:

4.3 mill.

Number of vehicles
transported by ferry::

2.3 mill.

Revenue:

720 mill.

Total
assets:

5.7 bill.

Equity

2.2 bill.

Profit
before tax:

139 mill.

EBITDA:

218 mill.

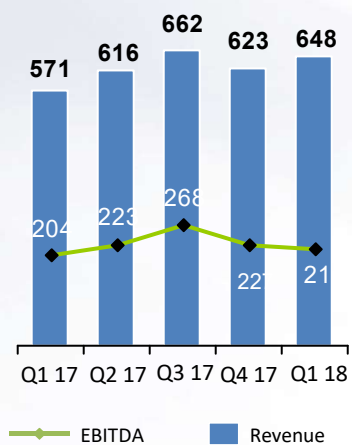
Investments:

388 mill.

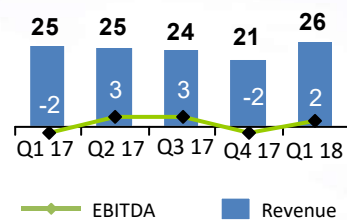
SEGMENT INFORMATION



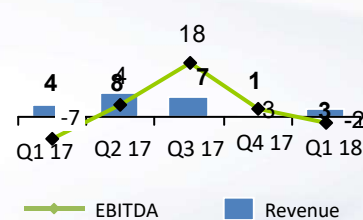
Ferries



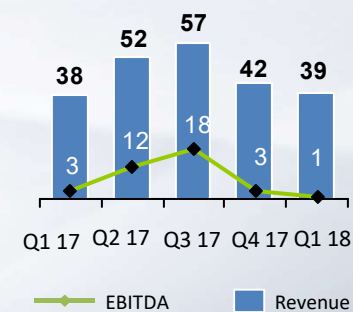
Passenger-boats



Tourism



Catering



Q1 2018

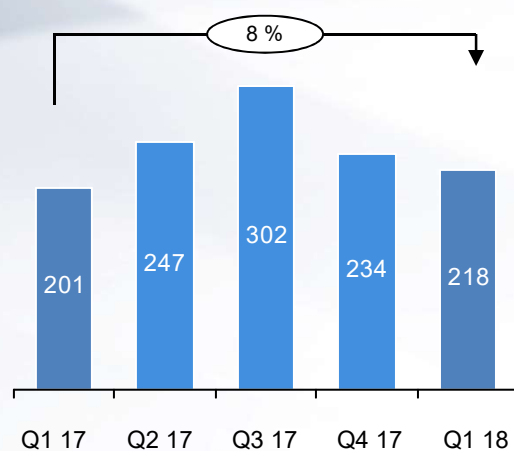
- **12 % revenue growth** with good traffic development within the ferry segment, and start up of new contracts.
- **EBITDA-margin** 30% 1Q 18 (1Q 17: 31%)
- The company have i 1Q expenses for final settlement for daily allowance NOK 7,5 mill
- Reduction in **Finance** is caused by changes in derivate.
- There have been changes in estimates Q1 2017, reducing tax. There is no such effects in Q1 2018.

NOKm	Q1 2018	Q1 2017	Change vs LY	Change i %
Revenue	719,8	641,2	78,6	12 %
EBITDA before SI	217,8	201,3	16,5	8 %
margin (%)	30 %	31 %	-1 %	
Depreciation	-70,4	-61,4	-9,1	15 %
Impariment	0,0	0,0	0,0	0 %
EBIT before SI	147,4	139,9	7,5	5 %
margin (%)	20 %	22 %	-1 %	
Special items	-	-	-	
EBIT	147,4	139,9	7,5	5 %
P/L other JVs	1,3	9,1	-7,7	-85 %
Finance	-10,2	-15,6	5,4	-35 %
PBT	138,5	133,4	5,2	4 %
Tax	-31,9	-1,0	-30,9	
Net profit	106,7	132,4	-25,7	-19%
Total Equity	2 174,2	1 605,4	568,8	35 %
ROE annualized %	33 %	40 %	-7 %	N/A
NIBD	1 511,2	1 457,7	53,5	4 %
NIBD/EBITDA LTM (x)	1,4	1,5	-0,1	N/A

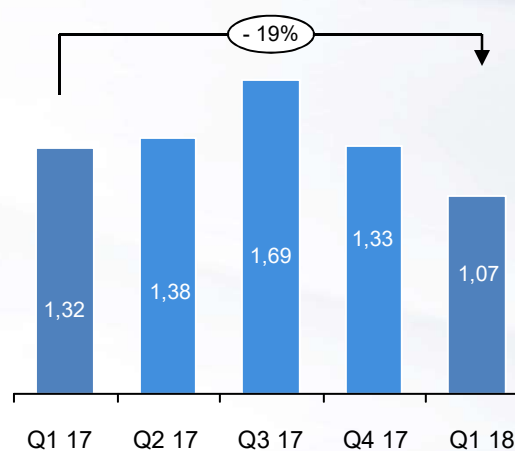
KEY FIGURES 1Q



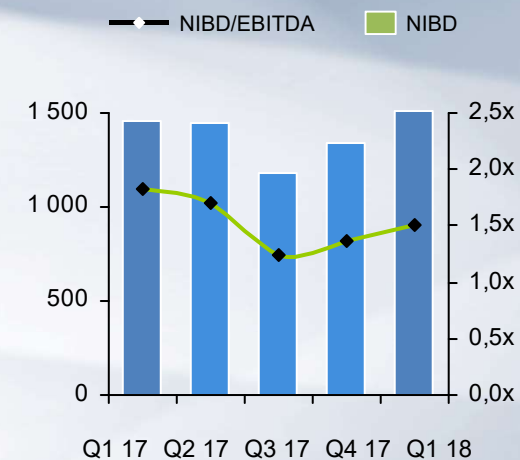
EBITDA per quarter



EPS per quarter

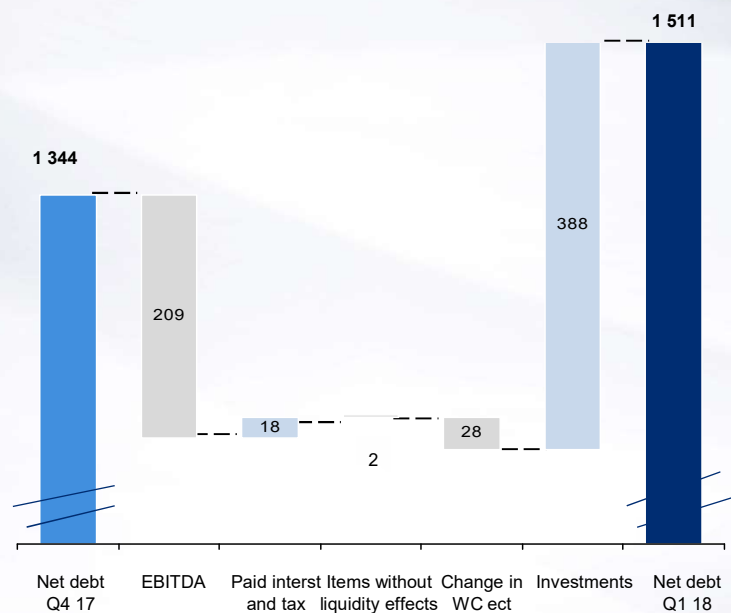


Net debt / EBITDA LTM



CHANGE IN NET INTEREST BEARING DEBT

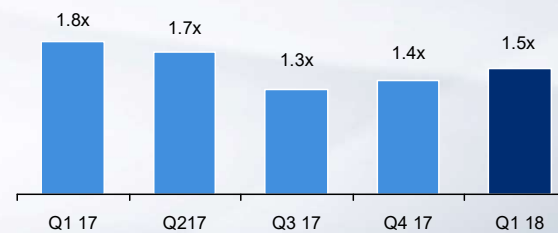
Change in net debt in the quarter (NOKm)



Net debt per quarter (NOKm)



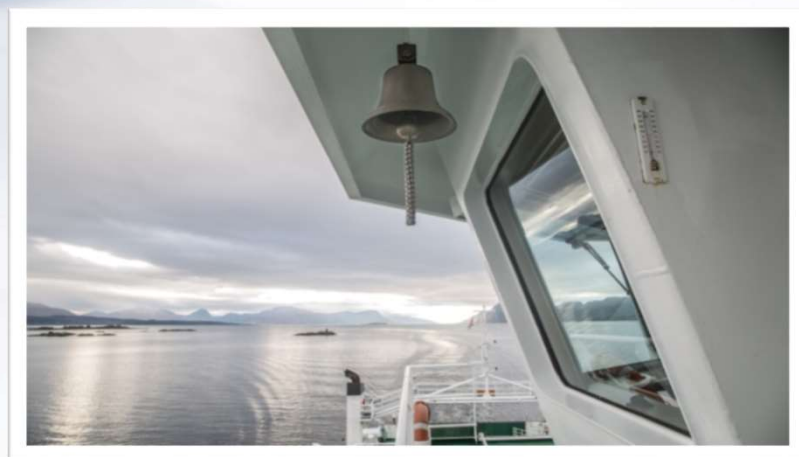
Net debt / EBITDA LTM



DISTRIBUTION OF CAPITAL TO SHAREHOLDERS



- **Dividend proposal**, NOK 270 mill, NOK 2.70 per share.
- **NOK 270 mill** distributed through dividend in Q2 2018.



Capital distribution overview

NOKm	2018	2017
Dividend per share (NOK)	2.70	2.50
Dividend	270	250
Total distribution	270	250

MAIN AMBITIONS



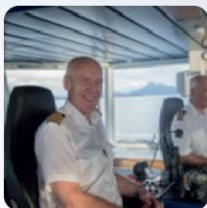
- SAFETY AND POSITIVE CUSTOMER EXPERIENCES
- CONTINUING TO BE THE LEADING COMPANY IN THE INDUSTRY
- TO BECOME A LEADING PLAYER WITHIN FJORD BASED TOURISM
- TAKE THE POSITION AS THE LEADING COMPANY USING GREEN TECHNOLOGY
- HAVE THE MOST HIGHLY SKILLED AND MOTIVATED EMPLOYEES IN THE INDUSTRY
- DEVELOP MANAGERS AND EMPLOYEES AT ALL LEVELS OF THE ORGANISATION
- BE RECOGNISED FOR MODERNISATION, INNOVATION AND QUALITY



AGENDA



2018



1 About Fjord1



Q1

2 Q1 2018



3 **Apendix**



INCOME STATEMENT

NOKm	Q1 2018	Q1 2017	YTD 2017	FY 2017
Revenues	719,8	641,2	719,8	2 794,1
Cost of sales	-127,1	-96,6	-127,1	-433,5
Personal expenses	-246,0	-226,6	-246,0	-946,4
Other operating expenses	-126,4	-113,0	-126,4	-449,6
Total operating expenses	-499,5	-436,2	-499,5	- 1 829,5
Share of P/L from JVs	-2,5	-3,8	-2,5	20,6
Operating profit before depreciation (EBITDA)	217,8	201,3	217,8	985,3
Depreciation	-70,4	-61,4	-70,4	-252,7
Impairment	0,0	0,0	0,0	0,0
Operating profit (EBIT)	147,4	139,9	147,4	732,6
Share of P/L from JVs	1,3	9,1	1,3	43,0
Interest income	0,8	0,8	0,8	4,7
Interest expense	-24,2	-17,8	-24,2	-82,9
Other financials items (net)	13,2	1,4	13,2	18,1
Profit before tax	138,5	133,4	138,5	715,5
Tax on profit	-31,9	-1,0	-31,9	-112,9
Profit (loss) for the period	106,7	132,4	106,7	602,6
Attributable to:				
Parent company owners	106,7	132,2	106,7	602,1
Non-controlling interest	0,0	0,2	0,0	0,5
Earnings per share				
Basic earnings per share (NOK)	1,07	1,32	1,07	6,02
Dilutes earnings per share (NOK)	1,07	1,32	1,07	6,02

BALANCESHEET

ASSETS

NOKm	31.03.2018	31.03.2017	31.12.2017
Deferred tax assets	18,3	20,4	18,3
	4 499,7	3 765,5	4 181,4
Investments in joint ventures and associates	407,1	367,0	408,6
Other non-current financial assets	6,3	8,2	6,2
Total non current assets	4 931,5	4 161,2	4 614,5
Inventories	21,6	16,2	16,5
Trade receivables	128,2	74,6	86,1
Other current receivables	48,0	30,1	63,0
Cash and cash equivalents	528,4	410,8	474,3
Total current assets	726,2	531,7	639,9
Total assets	5 657,7	4 692,8	5 254,4

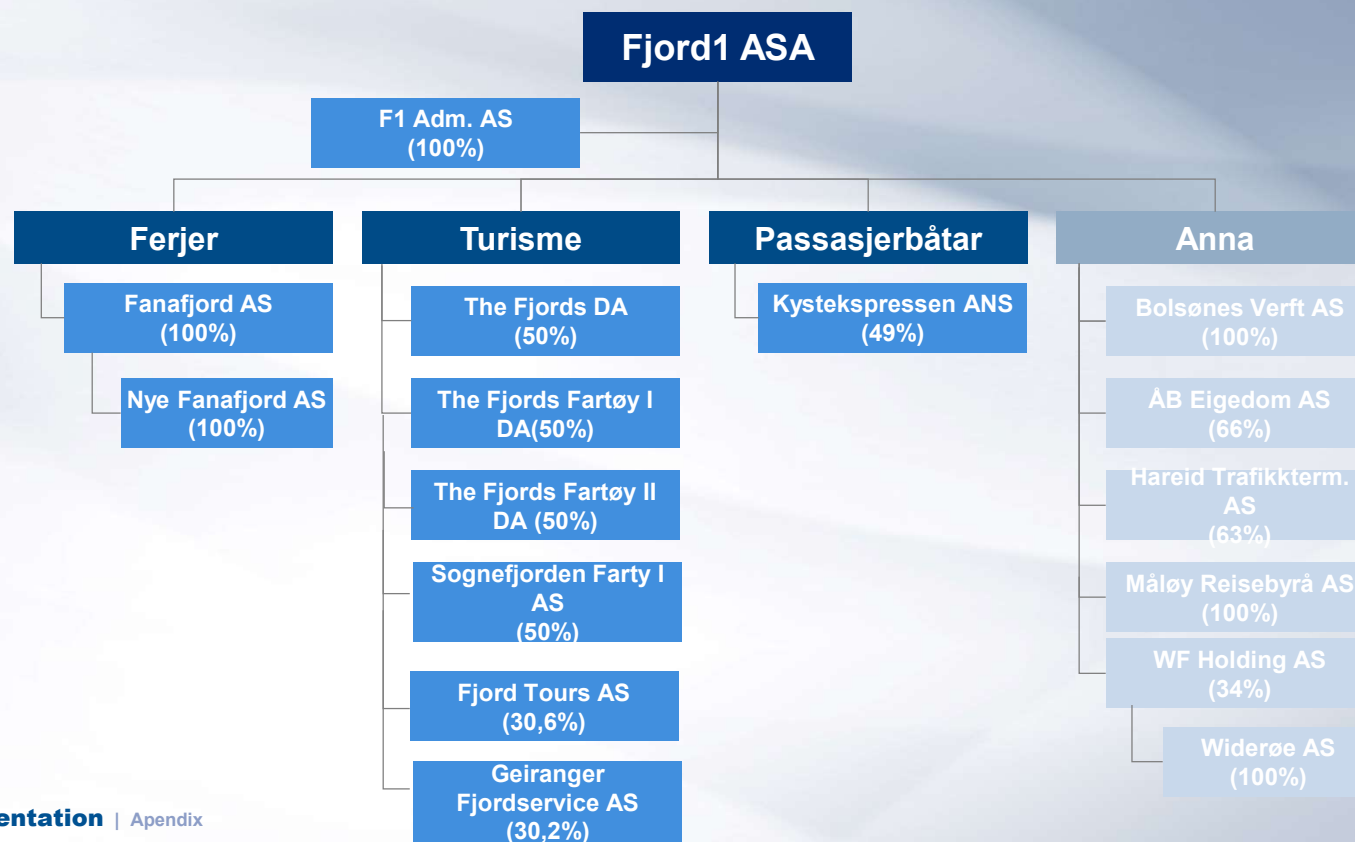
EQUITY AND LIABILITIES

NOKm	31.03.2018	31.03.2017	31.12.2017
Share capital	250,0	250,0	250,0
Share premium	360,9	360,9	360,9
Retained earnings	1 559,0	990,4	1 452,6
Total equity attributable to owners of the parent	2 169,9	1 601,4	2 063,6
Non-controlling interest	4,2	4,0	4,2
Total equity	2 174,2	1 605,4	2 067,7
Borrowings	1 882,5	155,0	1 687,7
Derivative financial instruments	4,1	24,9	12,1
Net employee defined benefit liabilities	22,1	20,0	23,7
Other non-current liabilities	0,4	-	-
Deferred tax liabilities	482,6	357,8	450,7
Total non-current liabilities	2 391,7	557,7	2 174,2
Borrowings	157,1	1 713,5	130,3
Derivative financial instruments	13,9	29,8	26,6
Trade and other payables	234,7	115,8	164,9
Current income and tax liabilities	37,5	27,0	40,1
Social security and other taxes	56,9	49,3	93,9
Other current liabilities	591,6	594,3	556,7
Total current liabilities	1 091,8	2 529,7	1 012,5
Total liabilities	3 483,5	3 087,4	3 186,7
Total equity and liabilities	5 657,7	4 692,8	5 254,4

CASH FLOW

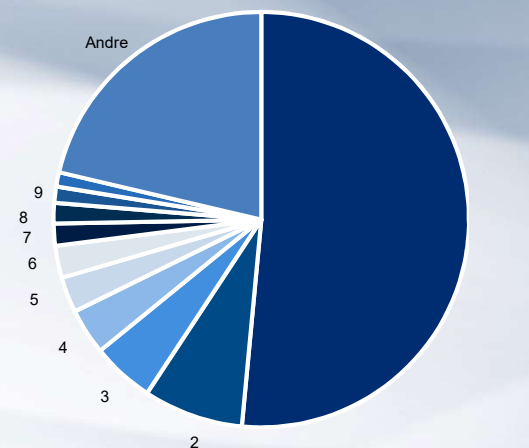
NOKm	Q1 2018	Q2 2017	YTD 2018	FY 2017
Profit before tax	138,5	133,4	138,5	715,5
Depreciation and impairment	70,4	61,4	70,4	252,7
Interest expense, net	23,4	17,0	23,4	62,2
Adjustments for non-cash operating items	- 22,3	-5,1	- 22,3	- 23,9
Gain on disposal of property, plant and equipment	-	-4,7	-	- 4,7
Share of profit from JV	1,2	-5,3	1,2	- 63,6
Change in working capital, etc.	28,0	41,7	28,0	55,3
Total cash flow from operations	239,2	238,3	239,2	993,6
Net finance	- 5,8	- 17,0	- 15,8	- 64,2
Payed tax	- 2,6	- 0,3	- 2,6	- 2,7
Total cash from operating activities	220,9	221,0	220,9	926,7
Investments in ships, rebuildings and ships under construction	- 388,8	- 127,4	- 388,8	- 738,2
Purchase of shares incl. JV	-	-	-	- 16,2
Proceeds from dividends from associates	-	-	-	25,5
Proceeds from sale of property, plant and equipment	-	100,1	-	103,6
Net proceeds/investments from other non-current financial assets	-0,1	-	-0,1	6,6
Net proceeds from other non-current financial liabilities	-	-	-	0,2
Cash flow used in investments activities	- 388,9	- 27,3	- 388,9	- 618,8
Proceeds from borrowings	1 054,4	-	1 054,4	985,3
Repayment of borrowings	- 832,7	- 87,0	- 832,7	-1 122,8
Dividends	-	- 250,0	-	- 250,0
Innbetaling fra andre langsiktige forpliktingar	0,4	-	0,4	-
Cash flow used in financing activities	222,1	- 337,0	222,1	- 387,5
Net change in cash and cash equivalents	54,1	- 143,2	54,1	- 79,6
Cash and cash equivalents at start of period	474,3	554,0	474,3	554,0
Cash and cash equivalents at end of period	528,4	410,8	528,4	474,3

LEGAL STRUCTURE



SHAREHOLDERS AS OF MAY 07, 2018

#	Shareholders	Number of shares	Shares
1	HAVILAFJORD AS	51 500 000	51,50 %
2	PERESTROIKA AS	7 758 620	7,76 %
3	VERDIPAPIRFONDET DNB NORGE (IV)	4 876 233	4,88 %
4	BROWN BROTHERS HARRIMAN (LUX.) SCA	3 571 214	3,57 %
5	STATE STREET BANK AND TRUST COMP	2 784 219	2,78 %
6	VERDIPAPIRFONDET DNB NORGE SELEKTI	2 487 603	2,49 %
7	RBC INVESTOR SERVICES BANK S.A.	1 732 640	1,73 %
8	DZ PRIVATBANK S.A.	1 600 971	1,60 %
9	LANDKREDITT UTBYTTE	1 250 000	1,25 %
10	GH HOLDING AS	1 106 000	1,11 %
Total, 10 largest shareholders		78 667 500	78,67 %
Other shareholders		21 332 500	21,33 %
Total		100 000 000	



Fjord1



IR - Fjord1 ASA



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Next event

Q2 2018
22 August, 2018

For more information, look at
www.fjord1.no/investor-relations